

**REPORT TO HOSPITALS ADVISORY COMMITTEE  
23 SEPTEMBER 2020**

**AGENDA ITEM 5.2**

**WAIKATO HOSPITAL(S) CLINICAL GOVERNANCE**

The attached appendix 1 describes the framework for clinical quality assurance or clinical governance. In the first instance it focuses heavily on the scope of activity contained within the provider arm services overseen by the ED Hospital and Community. It is anticipated that scope will extend in time to capture the activity of the wider community sector including but not limited to primary and aged care.

To be deliverable and effective, the provider arm restructure will need to be progressed as part of wider work to create a more accountable organisation. At the heart of the document is a refocussing on the “coalface” as the point at which quality is determined and by inference the point at which quality can be improved. Non clinical elements of the business are progressively aligning in support of that coalface activity.

The document though unreferenced, draws heavily from the literature of both health and non-health sectors, and has been benchmarked against our peer providers. It considers and addresses the resource review recommendations as it pertains to this domain. Terms of reference for the Hospital Clinical Board outlining the operation of functional oversight committee are also contained within the appendix.

Endorsed by the Executive Leadership Team and noted by Commissioners, the process of embedding the framework has begun. It is anticipated that it will be fully operational subject to the completion of the restructure and associated recruitment.

It does not address the requirements for effective clinical governance at the Board level. Though it is recognised that in terms of an organisation governed for quality that this is a core element, we need to also recognise where the primary intersection of capability and opportunity lies over the next 12 months.

**DR GARY HOPGOOD  
CHIEF MEDICAL OFFICER**

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**APPENDICES**

**Appendix 1: Quality Assurance Framework and Terms of Reference**

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